

# Private Public Partnerships in the Research on Security at Major Events

# A CASE STUDY



# **MAIN GOALS**

 Critical Analysis of the concrete result of the research coordination among countries: the EU – SEC Pilot Call for Ideas.

 Study on general strategies, best practices and standards of action for PPPs on the basis of the lessons learnt from the Call for Ideas.



# **METHODOLOGY**

This study has been conducted through:

- Interviews
- Questionnaires

addressed to the representatives of the private and the public sectors.



# **METHODOLOGY**

### **PRIVATE SECTOR:**

Private Companies active in different fields of security all over the world (Risk Consultancy, Security Management, Telecommunications, Optronics etc.)

### **PUBLIC SECTOR:**

**Five Volunteer EU-SEC Consortium Partners:** 

- France Direction de la Formation de la Police Nationale (Task leader)
- Austria Bundesministerium fur Inneres.
- Finland Police College of Finland.
- The Netherlands Ministry of Justice.
- Portugal: Ministry of Interior.



# **INDEX of EU SEC Pilot Call for Ideas**

#### 1st PART: EU-SEC PROJECT THE PILOT CALL FOR IDEAS AND Ppps OVERVIEW

- Benefits
- Constraints
- Proposals

#### 2nd PART:

GENERAL OVERVIEW OF PUBLIC AND PRIVATE PARTNERSHIPS (PPPs). Definition, PPPS in Major Events, in infrastructures and within the Consortium's partners of:

- Austria
- Finland
- France
- The Netherlands
- Portugal

**3rd PART:** PROPOSAL and CONCLUSIONS



## **WORKING DEFINITION OF PPPs**

PPPs working definition.

• A PPP is a partnership between the public and the private sector for the purpose of delivering a project or a service traditionally provided by the public sector.

**PPPs main goals:** 

increasing available resources and level of services.
reducing duplication of efforts.



# **PPPs BENEFITS**

## **ECONOMIC:**

- Short term economic revenues.
- Long term economic revenues.

## **NON ECONOMIC:**

- Return on visibility and image for the company.
- CSR.
- Increase of available resources and level of services.
- Reduced duplication of efforts.
- Networking at European level for future partnership.
- Exchange of information and best practices.
- Possible construction of consortia for future tenders.



# **PPPs BENEFITS**

- Minimal financial commitment from governments.
- Transfer of the assets to the government at the end of the project.
- Risks assumed by private partners.
- Contracts awarded for a sufficient period to allow a private partner to recover from the investment.



# **PPPs CONSTRAINTS**

- Legal constraints: legislation regulating sensitiveness of data and cost linked to new technologies and trained personnel to share data.
- Security related constraints: security services are considered as an exclusive competence of the government.
- Private sector tendency to find alternative ways to the full understanding and accomplishment of the public needs.
- Lack of public standardized evaluation tools to boost competition among private companies.
- Communication constraints: Lack of information regarding international and the national projects.



# **ECONOMIC PROPOSALS**

- Better coordination of different public bodies and of supranational projects.
- Elaboration of assessment criteria of the private sector's readiness to enter a PPP based on its capacity to meet the needs of the demand side
- ✓ Full participation of the private sector in all the phases of the project from design to delivery.
- PPP as a bottom/up initiative built through an early process of consultation and negotiation among partners.



# **COMMUNICATIONS PROPOSALS**

- Mutual understanding of the objectives of the involved parties.
- Pre-constituted channels of communication and participation in the relevant technical events.
- Facilitator between the private and public sector.
- Mutual trust.



# CONCLUSIONS

Both side should be clearly aware of the PPPs related benefits

- ✓ Right candidates should be selected.
- Mutual trust should be built.
- A facilitator body could be identified.



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